

Ref. NRF-IR-05/2026

16 March 2026

Subject: Notification of the details regarding the exercise of rights under the Warrant to Purchase Newly Issued Ordinary Shares of NR Instant Produce Public Company Limited, No. 2 (NRF-W2) (Second Exercise)

To: Director and President
The Stock Exchange of Thailand

Attachment Exercise intention from for the warrants to purchase newly issued ordinary shares of NR Instant Produce Public Company Limited, No.2 (NRF-W2)

As per the information provided by NR Instant Produce Public Company Limited ("**the Company**"), warrants to purchase additional ordinary shares of the Company, Series 2 (NRF-W2) ("**warrants**" or "**NRF-W2**") were issued and offered for sale to existing shareholders of the Company who subscribed to and received an allocation of additional ordinary shares issued and offered for sale to existing shareholders in proportion to their shareholdings (Rights Offering) without charge. The NRF-W2 warrants were allocated to shareholders on October 1, 2025, in a total amount of 430,849,150 units.

Hereby, the Company wishes to inform you of the second exercise date, which is March 31, 2026. Details are as follows:

1. Exercise ratio and the exercise price

Each warrant unit entitles the holder to purchase 1 ordinary share of the Company at an exercise price of 1.00 baht per share.

2. Period for notifying the intention to exercise the right.

24-27 March 2026 and 30 March 2026 from 09.00 A.M. – 4.00 P.M.

3. Place for the exercise and the request and Contact person

Name: Liberator Securities Co., Ltd. (Agent for Exercising Rights)

Address: Securities Operations Department, Head Office located at 944 Samyan Mitrtown, 17th Floor, Rooms 1702-1705 and 1710, Rama IV Road, Wang Mai Subdistrict, Pathum Wan District, Bangkok 10330, Thailand.

NR INSTANT PRODUCE PUBLIC COMPANY LIMITED

Register Number : 0107562000483 TAX ID : 0107562000483

Head Office: 99/1 Moo 4, Khae Rai, Krathum Baen, Samut Sakhon 74110

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Website : <https://www.nrinstant.com>

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Contact Person: Ms. Natthakan Charoensom and Mr. Wisanu Khanabut Nobnob

Telephone: 02-760-6999 ext. 9078 or 02-760-6999 ext. 9144

Email: operation@liberator.co.th

Holders of warrants can obtain the form for expressing intent to exercise their rights to purchase additional ordinary shares from the company's authorized agent or download it from the company's website (<https://www.nrinstant.com/>). The expression of intent to exercise the rights to purchase additional ordinary shares must be submitted within the period specified in point 2 above.

4. Methods and procedures for exercising rights.

Holders of warrants or warrant substitutes can exercise their rights under the NRF-W2 warrants according to the following exercise procedures and guidelines:

4.1 Holders of warrants (both those held as physical warrants and those in the scripless system) who wish to exercise their right to purchase additional ordinary shares must comply with the conditions for notification of intent to exercise their rights. They must complete and submit the notification of intent within the specified period for notification of intent to exercise rights as follows:

- A) A completed and clearly filled-out form for exercising the right to purchase additional ordinary shares, signed by the holder of the warrant.
- B) Warrant certificate or substitute warrant certificate in the form prescribed by the Stock Exchange, with the transferor's signature on the back of the warrant holder, in the amount specified in the declaration of intent to exercise the rights.

If the warrant holder does not exercise their right to purchase all the ordinary shares and wishes to authorize another person to receive the new warrants for the unexercised warrants, the warrant holder must attach a letter of authorization signed by the warrant holder authorizing the other person to receive the new warrants for the unexercised warrants on their behalf.

- C) Proof of payment to the Company and/or its agent in response to the notification of intent to exercise the rights.

The holder of the warrant must pay the amount specified in the declaration of intent to exercise the right to purchase additional ordinary shares using one of the following methods:

- (1) Payment can be made by personal check, cashier's check, or draft that is clearable within Bangkok and its surrounding areas within 1 business day from the date of notification of intent to exercise the right each time. Personal checks, cashier's checks, and drafts must be dated no later than March 26, 2026, and the notification of intent must be submitted

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between March 24-27, 2026. The check must be crossed and made payable only to "Liberator Securities Co., Ltd. for subscription," and the full name and contact telephone number must be written on the back.

(2) Subscribers can make payments via mobile banking applications of various banks by accessing the "Bill Payment" menu and searching for **Bangkok Bank Comp Code 58690** or other **banks' Biller ID 010556405869052 (Liberty Securities Co., Ltd. for subscription)** which appears on the transaction screen to make the payment. You must perform the following steps:

- Enter the reference code (Ref.1) as your 13-digit national identification number or passport number.
- Enter the customer code (Ref.2) as your phone number.
- Pay the total amount due and confirm the payment. Then, review the subscription information and save and/or print the payment confirmation as supporting documentation for the share subscription. (Subscriber information will be based solely on the Ref.1 and Ref.2 details from the payment.)
- When making payments via Mobile Banking, the account name must match the subscriber's name. We reserve the right to cancel the share subscription and will refund the subscription amount according to the refund method specified in the share subscription.
- Transfers via Mobile Banking must be made in a single transaction per subscription form (shareholder registration number).
- This applies to both subscribing below the entitled amount and subscribing above the entitled amount.

The exercise of the right to subscribe for the aforementioned ordinary shares will be complete only when the Company and/or its agent receives payment as specified in the Declaration of Intent to Exercise the Right to Subscribe for Additional Ordinary Shares, or is able to collect such payment. If the Company and/or its agent fail to receive payment or are unable to collect payment for any reason not attributable to the fault of the Company and/or its agent, the Company will consider the warrant holder to have expressed no intention to exercise the right and to have cancelled the exercise of the right to subscribe for additional ordinary shares. The Company will then send, or instruct the agent to send, the warrant certificate along with an uncollectible check, cashier's check, or draft back to the warrant holder by registered mail to the address specified in the Declaration of

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Intent to Exercise the Right to Subscribe for Additional Ordinary Shares within 14 days of the exercise date. The Company or its agent will not be liable for interest and/or any other damages under any circumstances. However, this shall not be considered as a waiver of the right of the warrant holder to exercise the right to subscribe for additional ordinary shares in the future, except in the case of the final exercise of the right. The company will consider such warrants to be terminated without being exercised, and the company or its agent receiving notification of intent to exercise the rights will not be liable for interest and/or any other damages under any circumstances.

4.2 Supporting evidence for exercising the right.

- | | |
|---|--|
| 1) Thai individual: | a certified true copy of valid identification card, government officer identification card or state enterprise officer identification card (in case of name/last name changed resulting in the name does not match to those specified in the Warrants, the documents issued by government representation such as certificate of name/last name changing, etc. must be provided); |
| 2) Foreign individual: | a certified true copy of valid alien certificate or passport; |
| 3) Juristic person
incorporated in Thailand: | Copy of the affidavit issued by the Ministry of Commerce of no more than 6 months prior to that particular Exercise Date certified by authorized director(s) of the juristic person as shown in the affidavit and affixes with the juristic person seal (if any), together with a certified true copy of identification document of such authorized director(s) pursuant to Clause 1) or 2) along with certified signature; |
| 4) Juristic person
incorporated outside
Thailand: | Copy of the certificate of incorporation or corporate affidavit of the juristic person certified true copy by the authorized person(s) of the juristic person, and certified true copy of identification document of such authorized person(s) pursuant to Clause 1) or 2) above, and all documents are notarized, within 6 months prior to that particular Exercise Date, by notary public of the country issuing such documents; |

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5) Custodian:

Copy of the certificate of incorporation of the custodian and custodian appointment document together with copy of identification document of its authorized person(s) pursuant to Clause 1) or 2) above certified true copy by such authorized person(s) and notarized, within 6 months prior to that particular Exercise Date, by notary public of the country issuing such documents

If the warrant holder fails to provide the required supporting evidence for exercising their rights as mentioned above, the Company and/or its agent receiving the notification of intent to exercise the rights reserves the right to consider that the warrant holder does not wish to exercise their rights in that instance. However, the Company and/or its agent receiving the notification of intent to exercise the rights may, at its discretion, allow the warrant holder to exercise their rights as deemed appropriate.

4.3 The holder of the warrant shall be responsible for any stamp duty or other taxes (if any) as provided for in the Revenue Code or any other regulations or laws applicable to the exercise of the right to purchase ordinary shares under the warrant.

4.4 The number of units of warrants to be exercised for the purchase of additional ordinary shares must be a whole number only, with an exercise ratio of one warrant unit per one ordinary share, except where the exercise ratio is adjusted according to the adjustment conditions.

4.5 In each exercise of the warrant, the warrant holder must exercise their right to purchase at least 100 ordinary shares. The number of warrant units requested for exercise must be a whole number. However, if the warrant holder is entitled to purchase fewer than 100 ordinary shares, they must exercise the entire amount in a single transaction, except in the final exercise, where the warrant holder may exercise their right to purchase ordinary shares without a minimum number of shares specified.

5. Other details.

Please refer to the Terms and Conditions governing the rights and obligations of the issuer and holders of warrants to purchase additional ordinary shares of NR Instant Produce Public Company Limited, Series 2 (NRF-W2), for further details. These documents can be downloaded from the company's website (<https://www.nrinstant.com/en/investor-relations/shareholder-information/warrant-information>).

For any inquiries regarding the exercise of rights to subscribe to the company's additional ordinary shares, please contact the address above during business hours (Monday - Friday, 9:00 AM to 4:00 PM).

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Please be informed accordingly.

Yours sincerely

-Signature-

(Ms. Penhurai Chaichatchaval)

Chief Financial Officer

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