

Ref. NRF-IR-58/2025

15 December 2025

Subject: Notification of the details regarding the exercise of rights under the Warrant to Purchase Newly Issued Ordinary Shares of NR Instant Produce Public Company Limited, No. 2 (NRF-W2) (First Exercise)

To: Director and President
The Stock Exchange of Thailand

Attachment Exercise intention from for the warrants to purchase newly issued ordinary shares of NR Instant Produce Public Company Limited, No.2 (NRF-W2)

As per the information provided by NR Instant Produce Public Company Limited ("**the Company**"), warrants to purchase additional ordinary shares of the Company, Series 2 (NRF-W2) ("**warrants**" or "**NRF-W2**") were issued and offered for sale to existing shareholders of the Company who subscribed to and received an allocation of additional ordinary shares issued and offered for sale to existing shareholders in proportion to their shareholdings (Rights Offering) without charge. The NRF-W2 warrants were allocated to shareholders on October 1, 2025, in a total amount of 430,849,150 units.

Hereby, the Company wishes to inform you of the first exercise date, which is December 30, 2025. Details are as follows:

1. Exercise ratio and the exercise price

Each warrant unit entitles the holder to purchase 1 ordinary share of the Company at an exercise price of 1.00 baht per share.

2. Period for notifying the intention to exercise the right.

23-26 December 2025 and 29 December 2025 from 09.00 A.M. – 4.00 P.M.

3. Place for the exercise and the request and Contact person

Name: Liberator Securities Co., Ltd. (Agent for Exercising Rights)

Address: Securities Operations Department, Head Office located at 944 Samyan Mitrtown,

NR INSTANT PRODUCE PUBLIC COMPANY LIMITED

Register Number : 0107562000483 TAX ID : 0107562000483

Head Office: 99/1 Moo 4, Khae Rai, Krathum Baen, Samut Sakhon 74110

Tel: (6634) 849-576-80 Fax: (6634) 849 586

Bangkok Office: 518/5 Maneeya Center Building, 6th floor, Ploen Chit Road,

Lumphini, Pathum Wan, Bangkok 10330 Tel (6622) 556 851 Fax (6626) 520 527

Facebook : NRFThailand

Website : <https://www.nrinstant.com>

บริษัท เอ็นอาร์ อินสแตนซ์ โปรดิวซ์ จำกัด (มหาชน)

ทะเบียนเลขที่ : 0107562000483 เลขประจำตัวผู้เสียภาษี : 0107562000483

สำนักงานใหญ่: 99/1 หมู่ที่ 4 ตำบลแคราย อำเภอกระทุ่มแบน จังหวัดสมุทรสาคร 74110

โทรศัพท์: (6634) 849-576-80 โทรสาร: (6634) 849 586

สำนักงานกรุงเทพฯ: 518/5 อาคารมณีนียา เซ็นเตอร์ ชั้น 6 ถนนเพลินจิต แขวงลุมพินี เขตปทุมวัน

กรุงเทพมหานคร 10330 โทรศัพท์ (6622) 556 851 โทรสาร (6626) 520 527

เฟสบุ๊ก : NRFThailand

เว็บไซต์ : <https://www.nrinstant.com>



17th Floor, Rooms 1702-1705 and 1710, Rama IV Road, Wang Mai Subdistrict, Pathum Wan District, Bangkok 10330, Thailand.

Contact Person: Ms. Natthakan Charoensom and Mr. Wisanu Khanabut Nobnob

Telephone: 02-028-7441 ext. 9078 or 02-028-7441 ext. 9144

Email: operation@liberator.co.th

Holders of warrants can obtain the form for expressing intent to exercise their rights to purchase additional ordinary shares from the company's authorized agent or download it from the company's website (<https://www.nrinstant.com/>). The expression of intent to exercise the rights to purchase additional ordinary shares must be submitted within the period specified in point 2 above.

4. Methods and procedures for exercising rights.

Holders of warrants or warrant substitutes can exercise their rights under the NRF-W2 warrants according to the following exercise procedures and guidelines:

4.1 Holders of warrants (both those held as physical warrants and those in the scripless system) who wish to exercise their right to purchase additional ordinary shares must comply with the conditions for notification of intent to exercise their rights. They must complete and submit the notification of intent within the specified period for notification of intent to exercise rights as follows:

- A) A completed and clearly filled-out form for exercising the right to purchase additional ordinary shares, signed by the holder of the warrant.
- B) Warrant certificate or substitute warrant certificate in the form prescribed by the Stock Exchange, with the transferor's signature on the back of the warrant holder, in the amount specified in the declaration of intent to exercise the rights.

If the warrant holder does not exercise their right to purchase all the ordinary shares and wishes to authorize another person to receive the new warrants for the unexercised warrants, the warrant holder must attach a letter of authorization signed by the warrant holder authorizing the other person to receive the new warrants for the unexercised warrants on their behalf.

- C) Proof of payment to the Company and/or its agent in response to the notification of intent to exercise the rights.

The holder of the warrant must pay the amount specified in the declaration of intent to exercise the right to purchase additional ordinary shares using one of the following methods:

- (1) Payment can be made by personal check, cashier's check, or draft that is clearable within Bangkok and its surrounding areas within 1 business day from the date of notification of

NR INSTANT PRODUCE PUBLIC COMPANY LIMITED

Register Number : 0107562000483 TAX ID : 0107562000483

Head Office: 99/1 Moo 4, Khae Rai, Krathum Baen, Samut Sakhon 74110

Tel: (6634) 849-576-80 Fax: (6634) 849 586

Bangkok Office: 518/5 Maneeya Center Building, 6th floor, Ploen Chit Road,

Lumphini, Pathum Wan, Bangkok 10330 Tel (6622) 556 851 Fax (6626) 520 527

Facebook : NRFThailand

Website : <https://www.nrinstant.com>

บริษัท เอ็นอาร์ อินสแตนซ์ โปรดิวซ์ จำกัด (มหาชน)

ทะเบียนเลขที่ : 0107562000483 เลขประจำตัวผู้เสียภาษี : 0107562000483

สำนักงานใหญ่: 99/1 หมู่ที่ 4 ตำบลแคทราย อำเภอกระทุ่มแบน จังหวัดสมุทรสาคร 74110

โทรศัพท์: (6634) 849-576-80 โทรสาร: (6634) 849 586

สำนักงานกรุงเทพฯ: 518/5 อาคารมณีญา เซ็นเตอร์ ชั้น 6 ถนนเพลินจิต แขวงลุมพินี เขตปทุมวัน

กรุงเทพมหานคร 10330 โทรศัพท์ (6622) 556 851 โทรสาร (6626) 520 527

เฟสบุ๊ก : NRFThailand

เว็บไซต์ : <https://www.nrinstant.com>

intent to exercise the right to pay. The check, cashier's check, or draft must be dated no later than December 26, 2025, and notification must be submitted between December 23-26, 2025 and December 29, 2025. **The check must be crossed and payable only to "NR Instant Produce Public Company Limited,"** and the full name and contact telephone number must be written on the back.

- (2) Please transfer the payment to the company's savings account at **Siam Commercial Bank Public Company Limited, account number 059-292037-6, Ploenchit Branch, account name: NR Instant Produce Public Company Limited,** by December 29, 2025. Submit your request between December 23-26, 2025 and December 29, 2025, and attach the bank transfer receipt, along with your full name and contact telephone number.

The exercise of the right to subscribe for the aforementioned ordinary shares will be complete only when the Company and/or its agent receives payment as specified in the Declaration of Intent to Exercise the Right to Subscribe for Additional Ordinary Shares, or is able to collect such payment. If the Company and/or its agent fail to receive payment or are unable to collect payment for any reason not attributable to the fault of the Company and/or its agent, the Company will consider the warrant holder to have expressed no intention to exercise the right and to have cancelled the exercise of the right to subscribe for additional ordinary shares. The Company will then send, or instruct the agent to send, the warrant certificate along with an uncollectible check, cashier's check, or draft back to the warrant holder by registered mail to the address specified in the Declaration of Intent to Exercise the Right to Subscribe for Additional Ordinary Shares within 14 days of the exercise date. The Company or its agent will not be liable for interest and/or any other damages under any circumstances. However, this shall not be considered as a waiver of the right of the warrant holder to exercise the right to subscribe for additional ordinary shares in the future, except in the case of the final exercise of the right. The company will consider such warrants to be terminated without being exercised, and the company or its agent receiving notification of intent to exercise the rights will not be liable for interest and/or any other damages under any circumstances.

4.2 Supporting evidence for exercising the right.

- 1) Thai individual: a certified true copy of valid identification card, government officer identification card or state enterprise officer identification card (in case of name/last name changed resulting in the name does not match to those specified in the Warrants, the documents issued by government representation such as certificate of name/last name changing, etc. must be provided);

- 2) Foreign individual: a certified true copy of valid alien certificate or passport;

- 3) Juristic person incorporated in Thailand: Copy of the affidavit issued by the Ministry of Commerce for not more than 6 months prior to that particular Exercise Date, certified by authorized director(s) of the juristic person as shown in the affidavit, together with a certified true copy of identification document of such authorized director(s) pursuant to Clause 1) or 2) above;
- 4) Juristic person incorporated outside Thailand: Copy of the certificate of incorporation or corporate affidavit of the juristic person certified true copy by the authorized person(s) of the juristic person, and certified true copy of identification document of such authorized person(s) pursuant to Clause 1) or 2) above, and all documents are notarized, within 6 months prior to that particular Exercise Date, by notary public of the country issuing such documents;
- 5) Custodian: Copy of the certificate of incorporation of the custodian and custodian appointment document together with copy of identification document of its authorized person(s) pursuant to Clause 1) or 2) above certified true copy by such authorized person(s) and notarized, within 6 months prior to that particular Exercise Date, by notary public of the country issuing such documents

If the warrant holder fails to provide the required supporting evidence for exercising their rights as mentioned above, the Company and/or its agent receiving the notification of intent to exercise the rights reserves the right to consider that the warrant holder does not wish to exercise their rights in that instance. However, the Company and/or its agent receiving the notification of intent to exercise the rights may, at its discretion, allow the warrant holder to exercise their rights as deemed appropriate.

4.3 The holder of the warrant shall be responsible for any stamp duty or other taxes (if any) as provided for in the Revenue Code or any other regulations or laws applicable to the exercise of the right to purchase ordinary shares under the warrant.

4.4 The number of units of warrants to be exercised for the purchase of additional ordinary shares must be a whole number only, with an exercise ratio of one warrant unit per one ordinary share, except where the exercise ratio is adjusted according to the adjustment conditions.

NR INSTANT PRODUCE PUBLIC COMPANY LIMITED

Register Number : 0107562000483 TAX ID : 0107562000483

Head Office: 99/1 Moo 4, Khae Rai, Krathum Baen, Samut Sakhon 74110

Tel: (6634) 849-576-80 Fax: (6634) 849 586

Bangkok Office: 518/5 Maneeya Center Building, 6th floor, Ploen Chit Road,

Lumphini, Pathum Wan, Bangkok 10330 Tel (6622) 556 851 Fax (6626) 520 527

Facebook : NRFThailand

Website : <https://www.nrinstant.com>

บริษัท เอ็นอาร์ อินสแตนท์ โปรดิวซ์ จำกัด (มหาชน)

ทะเบียนเลขที่ : 0107562000483 เลขประจำตัวผู้เสียภาษี : 0107562000483

สำนักงานใหญ่: 99/1 หมู่ที่ 4 ตำบลแคทราย อำเภอกระทุ่มแบน จังหวัดสมุทรสาคร 74110

โทรศัพท์: (6634) 849-576-80 โทรสาร: (6634) 849 586

สำนักงานกรุงเทพฯ: 518/5 อาคารมณีญา เซ็นเตอร์ ชั้น 6 ถนนเพลินจิต แขวงลุมพินี เขตปทุมวัน

กรุงเทพมหานคร 10330 โทรศัพท์ (6622) 556 851 โทรสาร (6626) 520 527

เฟสบุ๊ก : NRFThailand

เว็บไซต์ : <https://www.nrinstant.com>



4.5 In each exercise of the warrant, the warrant holder must exercise their right to purchase at least 100 ordinary shares. The number of warrant units requested for exercise must be a whole number. However, if the warrant holder is entitled to purchase fewer than 100 ordinary shares, they must exercise the entire amount in a single transaction, except in the final exercise, where the warrant holder may exercise their right to purchase ordinary shares without a minimum number of shares specified.

5. Other details.

Please refer to the Terms and Conditions governing the rights and obligations of the issuer and holders of warrants to purchase additional ordinary shares of NR Instant Produce Public Company Limited, Series 2 (NRF-W2), for further details. These documents can be downloaded from the company's website (<https://www.nrinstant.com/th/investor-relations/shareholder-information/warrant-information>).

For any inquiries regarding the exercise of rights to subscribe to the company's additional ordinary shares, please contact the address above during business hours (Monday - Friday, 9:00 AM to 4:00 PM).

Please be informed accordingly.

Yours sincerely

-Signature-

(Ms. Penhurai Chaichatchaval)

Chief Financial Officer

Tel. 094-169-9566

NR INSTANT PRODUCE PUBLIC COMPANY LIMITED

Register Number : 0107562000483 TAX ID : 0107562000483

Head Office: 99/1 Moo 4, Khae Rai, Krathum Baen, Samut Sakhon 74110

Tel: (6634) 849-576-80 Fax: (6634) 849 586

Bangkok Office: 518/5 Maneeya Center Building, 6th floor, Ploen Chit Road,

Lumphini, Pathum Wan, Bangkok 10330 Tel (6622) 556 851 Fax (6626) 520 527

Facebook : NRFThailand

Website : <https://www.nrinstant.com>

บริษัท เอ็นอาร์ อินสแตนซ์ โปรดิวซ์ จำกัด (มหาชน)

ทะเบียนเลขที่ : 0107562000483 เลขประจำตัวผู้เสียภาษี : 0107562000483

สำนักงานใหญ่: 99/1 หมู่ที่ 4 ตำบลแคราย อำเภอกระทุ่มแบน จังหวัดสมุทรสาคร 74110

โทรศัพท์: (6634) 849-576-80 โทรสาร: (6634) 849 586

สำนักงานกรุงเทพฯ: 518/5 อาคารมณีญา เซ็นเตอร์ ชั้น 6 ถนนเพลินจิต แขวงลุมพินี เขตปทุมวัน

กรุงเทพมหานคร 10330 โทรศัพท์ (6622) 556 851 โทรสาร (6626) 520 527

เฟสบุ๊ก : NRFThailand

เว็บไซต์ : <https://www.nrinstant.com>