



**Invitation to the Annual General Meeting of  
Shareholders 2025**

**NR Instant Produce Public Company Limited**

**25 April 2025, 15.00 hrs**

**Via electronic meeting**

**Registration starts at 13.00 hrs**

Shareholders who wish to attend the meeting must submit an "Attendance Request" (e-Request) in advance, from 18 April 2025, until the meeting concludes. The registration system for attendees (e-Register) will open on 25 April 2025, starting at 13:00 PM and will remain open until the meeting ends.



4 April 2025

Subject: Invitation to the Annual General Meeting of Shareholders for the year 2025

To: Shareholders of NR Instant Produce Public Company Limited

Attachments:

- 1) 2024 Annual Registration Statement / Annual Report (Form 56-1 One Report) in the form of QR Code
- 2) Capital Increase Report Form (F53-4)
- 3) Profiles and work experience of the auditors
- 4) Profiles of the nominated candidates to be elected as directors to replace the directors retiring by rotation
- 5) Company's Articles of Association in relation to the Shareholders' Meeting
- 6) Profiles of the Independent Directors proposed by the Company to act as Proxy of Shareholders and the definition of the Independent Directors
- 7) Clarifications on Registration, Casting, Counting and Announcing Votes for the 2025 Annual General Meeting of Shareholders
- 8) Proxy Forms (Form A, Form B, and Form C)
- 9) Guideline for attending the Annual General Meeting of Shareholders for the year 2025 through electronic meeting
- 10) Guidelines for attending the Electronic Meeting by Inventech Connect
- 11) Form for submitting question in advance
- 12) Privacy Notice for the Extraordinary General Meeting of Shareholders

Pursuant to the resolution adopted by the Board of Directors of NR Instant Produce Public Company Limited (the "Company") No. 6/2025 on 18 March 2025 to hold the Annual General Meeting of Shareholders 2025 ("AGM" or "the Meeting") on Friday 25 April 2025 at 15:00 hrs. via electronic meeting in accordance with the Royal Decree on Teleconferences through Electronic Means B.E. 2563 (2020) and other related laws and regulations, and the date to determine the names of shareholders who are entitled to attend the Meeting (Record Date) to be on 1 April 2025

The Company would like to inform that the minutes of the 2024 Annual General Meeting of Shareholders was submitted to the Stock Exchange of Thailand and the Ministry of Commerce within 14 days from the meeting date and has been uploaded on the Company's website since 7 May 2024 for the shareholders for reviewing and none of the shareholders requested for amending the minutes. Furthermore, in order to set the 2025 AGM agendas, the Company had announced on its website to invite agenda proposals from the shareholders in advance from 30 October 2024 to 31 December 2024. After the said period, there was no agenda proposed to the Company.

**Agenda 1 To acknowledge the Company's operating result for the year 2024**

**Objectives and Rationale**

The Company summarized the operational results and significant events in 2024 which were shown in the 2024 Annual Registration Statement/Annual Report (Form 56-1 One Report Section 1 No.1) (details as appeared in Attachment 1) for the Meeting to acknowledge.

**Opinion of the Board of Directors**

The Board of Directors deemed appropriate to propose the 2025 Annual General Meeting of Shareholder to acknowledge the operational results and significant events for the year 2024 which has summarized upon 2024 Annual Registration Statement / Annual Report (Form 56-1 One Report Section 1 No.1).

**Votes Required**

As this agenda is for acknowledgement, no voting shall be required.

**Agenda 2 To consider and approve the financial statements for the year ended 31 December 2024**

**Objectives and Rationale**

According to Section 112 of the Public Limited Company Act B.E. 2535 (and its amendment) ("the Public Limited Company Act") and Article 41 of the Company's Articles of Association, shareholders are required to consider and approve the Company's financial statements for the year ended 31 December 2024 as audited by the certified public accountant (details appeared in Attachment 1).

**Audit Committee's opinion**

The Audit Committee reviewed the Company's financial statements for the year ended 31 December 2024 as duly audited and certified by the certified public accountant and opined that even though the auditor expressed a Qualified Opinion on the financial statements, the financial statements present fairly, in material respects, in accordance with Thai Financial Reporting Standards (TFRSs).

**Opinion of the Board of Directors**

The Board of Directors deemed appropriate to propose the 2025 Annual General Meeting of Shareholders to consider and approve the financial statement for the year ended 31 December 2024 which were duly audited and certified by Ms. Manee Rattanabunnakit, the certified public accountant No. 5313 of EY Office Limited, who expressed an Qualified Opinion on the financial statements and endorsed by the Audit Committee and the Board of Directors.

A summary of the Company's consolidated operating results and financial position are as follows:

(Unit: Million Baht)

<b>Consolidated Financial Statements</b>	<b>31 December 2023</b>	<b>31 December 2024</b>
Total assets	6,523.44	6,551.35
Total liabilities	3,594.01	3,831.22
Total shareholders' equity	2,929.43	2,720.13
Total revenues	3,078.68	4,486.18
Profit/(Loss) before Tax	(8.21)	157.65
Profit/(Loss) attributable to equity holders of the Company	(54.33)	79.54
Earnings/(Loss) per share – profit attributable to equity holders of the Company (Baht per share)	(0.04)	0.04

Details are shown in the financial statements as contained in the 2024 Annual Registration Statement / Annual Report (Form 56-1 One Report Section 3) submitted to the shareholders in the form of QR Code together with this Notice in Attachment 1.

**Votes Required**

This agenda shall be approved by majority of total number of votes of shareholders attending the Meeting and casting votes.

**Agenda 3 To consider and approve the omission of allocation of profit as statutory reserve and the omission of dividend payment for the year 2024**

**Objectives and Rationale**

According to Section 115 and 116 of the Public Limited Company Act B.E. 2535 (and its amendment) and Article 45, 48 and 50 of Company's Articles of Association, dividends shall be paid out of profits, and if the Company continues to have accumulated loss, no dividends shall be distributed. The Board of Directors may occasionally approve the interim dividend payment to shareholders when the Company has enough profits to do so. Once such dividend is paid, it shall be reported to the shareholders at the next Meeting of Shareholders. In this regard, the payment of dividend shall be approved by the shareholders and the Company shall allocate not less than 5 percent of its annual net profit less the accumulated loss brought forward (if any) to a reserve fund until this fund attains an amount of at least 10 percent of the registered capital. The Company and its subsidiaries has a policy to pay dividends to shareholders at a rate of no less than 30% of net profit after deduction of legal reserves and other reserves (if any). However, such dividend payment is subject to change, depending on the operating results, financial position, liquidity, the need for working capital for operations, investment plans and future business expansion, market conditions, suitability and other factors related to operations, and the management of the company and subsidiary under the condition that the Company and its subsidiaries must have enough cash to run the business and such actions must be of the greatest

benefit to the shareholders as the Board of Directors and/or shareholders of the Company and its subsidiaries deemed appropriate. The resolution of the Board of Directors and subsidiary is that the approval to pay dividends must be presented for approval at the shareholders' meeting, except for the payment of interim dividends. The Board of Directors has the authority to approve the payment of interim dividends, which will be reported at the next general shareholders' meeting.

**Opinion of the Board of Directors**

The Board of Directors deemed appropriate to propose the 2025 Annual General Meeting of Shareholders to consider and approve the omission of allocation of profit as statutory reserve and the omission of dividend payment for the year 2024 due to net loss from separate financial statements.

Comparison of dividend payment for the year 2023 and 2024:

(Unit: Million Baht)

<b>Dividend payment detail</b>	<b>2023</b>	<b>2024 (Proposing year)</b>
Cash Dividend	-	-
Net profit/(Loss) from separate financial statement	(233.02)	(32.66)
Payout ratio (as a percentage) -from Net profit of separate financial statement after deducting legal and other reserves	-	-

**Votes Required**

This agenda shall be approved by majority of the total number of votes of shareholders attending the Meeting and casting votes.

**Agenda 4 To consider and approve the allocation period of newly issued ordinary shares of the Company under the General Mandate, which is due in the Annual General Meeting of Shareholders Year 2025, for the amount of not exceeding 141,765,729 shares at the par value of Baht 1.00, under the same conditions regarding the allocation as approved by the 2024 Annual General Meeting of Shareholders, held on 24 April 2024.**

**Objectives and Rationale**

The 2024 Annual General Meeting of Shareholders held on 24 April 2024 approved the allotment of the newly issued ordinary shares of the Company to accommodate the capital increase in General Mandate through a private placement not exceeding 141,765,729 shares with the par value of 1.00 Baht. The allotment may be made in whole or in part by single multiple offerings. However, in year 2024 the Company has not issue and offer for sale of the said newly issued ordinary in general mandate through a private placement. Therefore, the Board of Directors

resolved to propose to the Annual General Meeting of Shareholders to consider and approve the extension of the allotment of newly issued ordinary shares of the Company in General Mandate, in the amount of not exceeding 141,765,729 shares, to Private Placement, which will be due on the date of the 2025 Annual General Meeting of Shareholders. The details and conditions in relation to such allotment of the newly issued ordinary shares shall be in accordance with the resolutions approved by the 2024 Annual General Meeting of Shareholders, which was held on 24 April 2024 in all respects. The details are shown in the capital increase report form (F53-4) (Attachment 2). For investment or in other businesses and/or companies, including but not limited to investments in ordinary shares or assets, and to be used for future expansion of the Company in related businesses or to support the Company's existing business and to enhance liquidity flexibility of the Company

#### **Opinion of the Board of Directors**

To propose to the 2025 AGM to consider and approve the extension of the allocation period of newly issued ordinary shares of the Company under the General Mandate, which had been approved by the 2024 Annual General Meeting of Shareholders, held on 24 April 2024, for the amount of not exceeding 141,765,729 shares at the par value of Baht 1.00 per share, allocated to the Private Placement under the General Mandate until the next round of the Annual General Meeting of Shareholders. In this regard, any conditions of the allocation remain the same as previously approved by the 2024 Annual General Meeting of Shareholders, including the authorization to the Board of Directors to perform any acts relating to the allocation.

#### **Votes Required**

This agenda shall be approved by a vote of no less than three-fourths (3/4) of the total number of votes of shareholders attending the meeting and casting votes.

### **Agenda 5 To consider and approve the appointment of the Company's auditors and audit fee for the year 2024**

#### **Objectives and Rationale**

According to Section 120 and 121 of the Public Limited Company Act B.E. 2535 (and its amendment) and Article 38 of Company's Articles of Association, the Annual General Meeting of Shareholders shall appoint an auditor and determine the audit fee for the auditor, and the former auditors may be re-appointed. The auditors must not be the Company's directors, officers, employees, or persons holding any positions in the Company.

In addition, the Notification of the Securities Exchange Commission No. 161/2561, revising the auditor's rotation criteria to be in line with international standards to promote independence and create confidence for investors to use financial reports to make investment decision, the Listed Companies are required to have an auditor rotation (who signed financial statement) every 7

accounting years, which can be rotated to appoint to use another auditor from the same auditing firm. However, the Listed Companies shall wait at least 5 accounting years before re-appointing the same auditor.

**Audit Committee’s Opinion**

The Audit Committee considered and selected auditors for the year 2025 by evaluating the quality and quantity of work, service standard of the office, skill, knowledge, capability, experience in auditing, independence of auditors and team, and appropriateness of audit fee. As a result, the Audit Committee deemed appropriate to propose the shareholders to approve the appointment of auditors from PKF Audit (Thailand) Limited be the auditor of the Company for the year 2025. The details are as follows;

1. Appointment of the Company’s auditor for the year 2025 for the fiscal year ended 31 December 2025 from PKF Audit (Thailand)Limited as follows;

- 1) Mr. Banthit      Tangpakorn                      CPA No. 8509    and/or
- 2) Mr. Pitinan      Lilamethwat                      CPA No. 11133    and/or
- 3) Mr. Udom      Thanuratpong                      CPA No. 8501

The above auditors are authorized to review and give opinion on the Company’s financial statement. In the event that the aforementioned auditors are unable to perform their duties, PKF Audit (Thailand) Limited shall designate any of its auditors to be the auditor of the Company. Moreover, none of these auditors have performed auditing duties for the company (whether consecutively or not) for more than 7 years.

2. Endorse to fix the annual audit fee for the Company for the year 2025 of which is the fiscal year ended 31 December 2025 and the quarterly audit fee to be Baht 2,900,000 (for NR Instant Produce Public Company Limited only) excluding VAT, non-audit fee and actual out of pocket expenses such as travelling expenses, document expense and etc., which is the normal cause of business.

Audit fee comparison between the year 2025 and 2024 appeared in the table as detailed below:

(Unit: Baht)

	2024	2025
NR Instant Produce Public Company Limited	3,795,000	2,900,000
Non-audit fee and out of pocket expenses	548,878	Actual expense

**Opinion of the Board of Directors**

The Board of Directors agreed with the proposal of the Audit Committee to propose 2025 Annual General Meeting of Shareholders to consider and appoint auditors from PKF Audit (Thailand) Limited to be the auditor for the year 2025 and determine the audit fee in the total amount of Baht 2,900,000 excluding VAT, non-audit fee and actual out of packet expenses such as travelling

expenses which is the normal cause of business. The Board of Directors would ensure to submit the financial statement in time as required with this Notice in Attachment 3.

**Votes Required**

This agenda shall be approved by majority of the total number of votes of shareholders attending the Meeting and casting votes.

**Agenda 6 To consider and elect directors to replace the directors who will retire by rotation.**

**Objectives and Rationale**

According to Section 71 of the Public Limited Company Act B.E. 2535 (and its amendment) and Article 19 of Company’s Articles of Association, at every annual general meeting of shareholders, one-third of directors shall retire from the office. If the number of directors is not multiple of three, the number nearest to one-third shall retire from the office. However, the directors retiring from office by rotation may be re-elected. At this 2025 Annual General Meeting of Shareholders, there are 3 directors who will be retired by rotation whose names are as follows;

	<b>Name</b>	<b>Position</b>
1	Mrs. Kesara Manchusree <sup>1</sup>	Independent Director / Chairman of the Board / Chairman of Corporate Governance and Sustainability Committee
2	Mr. Yeo Kok Tong <sup>2</sup>	Independent Director / Chairman of the Audit Committee
3	Mr. Tai Chuan Lin	Director / Member of the Investment Committee

<sup>1</sup>Mrs. Kesara Manchusree Independent Director / resigned before the end of the term, effective from 1 December 2024.

<sup>2</sup> Mr. Yeo Kok Tong Independent Director / resigned before the end of the term, effective from 1 March 2025.

To be in accordance with good corporate governance and to encourage the participation of shareholders for directors’ nomination, the Company offered an opportunity to shareholders to nominate any qualified candidates to be elected as directors of the Company from 30 October 2024 to 31 December 2024. Details were published on the website of the Company and news disclosure channel of the Stock Exchange of Thailand. After the said period, there was no director candidate nominated by shareholders.

The Nomination and Remuneration Committee considered the knowledge, competencies, work experience, having a broad vision, including morality, ethics, positive attitude towards the organization as well as being able to devote sufficient time to the Company’s business. Those directors were considered the independency in order to perform the duties and give opinion independently in accordance with relevant guidelines with transparent processes to ensure shareholders’ confidence.



The Nomination and Remuneration Committee, exclusive of those with vested interests in this matter, deemed appropriate to endorse to the Board of Directors to propose the Annual General Meeting of Shareholders to consider and approve the re-election of Mr. Tai Chuan Lin, the director who is due to retire by rotation, to resume his office as a director for another term, and the Nomination and Remuneration Committee resolved to propose to the Board of Directors to consider recommending to the 2025 Annual General Meeting of Shareholders the election of Mr. Ekasak Tangsujaritpant as an Independent Director to replace the director (No.2) who resigned. In addition, after considering the overall structure of the Board of Directors, the Nomination and Remuneration Committee deemed it appropriate to propose the reduction in the number of directors from 10 to 8, as this number is considered suitable and sufficient for effective business management

#### **Opinion of the Board of Directors**

The Board of Directors, exclusive of those with vested interests in this matter, considered with due care the qualifications and appropriateness as proposed by the Nomination and Remuneration Committee, conforming to the Company's criteria and procedure for director nomination. Upon due care, the Board of Directors opine that the director and the independent director as nominated are knowledgeable, capable, experienced including having ethnics, broad vision and positive attitude to perform the duties with their full capacity as well as are qualified which will benefit business operations of the Company. Further, they could express opinions independently in accordance with related rules. In such regards, the Board of Directors resolved the same as the opinion of the Nomination and Remuneration Committee by proposing to the 2025 Annual General Meeting of Shareholders to consider the election of 3 directors to replace those who are due to retire by rotation or have resigned, as follows:

- 1) Ms. Kesara Manchusree - Independent Director (resigned before the end of her term)
- 2) Mr. Yeo Kok Tong - Independent Director (resigned before the end of his term)
- 3) Mr. Tai Chuan Lin - Director

The Board of Directors' meeting, excluding directors with a conflict of interest, resolved to nominate Mr. Tai Chuan Lin, the director due to retire by rotation, to be re-elected for another term. The Board also resolved to nominate Mr. Ekasak Tangsujaritpant as a new director to replace the former director (No.2) who resigned before the end of his term, together with the reduction in the number of directors from 10 to 8 which this number is considered suitable and sufficient for effective business management as proposed by the Nomination and Remuneration Committee.

For the independent director, the Board of Directors believes that he meets the independent director criteria and can freely express his opinions.

In this regard, the profiles of the two aforementioned directors as well as the information of ordinary share holding within the Company, the information of director position or the executive director position of the listed company and/or other companies and/ or other corporations are detail as shown in Attachment 4.

### **Votes Required**

This agenda shall be approved by majority of the total number of votes of shareholders attending the Meeting and casting votes. The voting will be on an individual basis. The candidates will be appointed individually, pursuant to criteria and procedures described in Clause 18 of the Company's Articles of Association.

## **Agenda 7 To consider and approve the director's remuneration for the year 2025**

### **Objectives and Rationale**

According to Section 90 of the Public Limited Company Act, directors are entitled to receive remuneration which shall be in accordance with resolutions of meetings of shareholders.

Pursuant to the director's remuneration guideline of the Company, the Company shall consider the appropriateness upon the obligation and responsibility as appointed to the directors and to be able to compare with other listed company in the Stock Exchange of Thailand in the same industry, with the similar business size of which the directors' remuneration is sufficient to render the incentive to the directors for performing sufficiently for the business aim by conducting in transparent way in order for the shareholders' reliability.

In this regard, the Nomination and Remuneration Committee has considered the directors' remuneration for the year 2025 by taking into account the Company's policy in relation to fixing of the directors' remuneration of which compared by using the average rate of such remuneration considering among other companies listed on the Stock Exchange of Thailand within the same industry as stated in the Director Compensation survey by Thai Institute of Directors. The shareholders' meeting is proposed to determine the director's remuneration for the year 2025 at the amount not exceeding Baht 8,000,000 as follows:

<b>Director's remuneration</b>	<b>2024</b>	<b>2025 (Proposed year)</b>
<u>Board of Directors</u>		
- Chairman of the Board	200,000 Baht / month	200,000 Baht / month
- Director	30,000 Baht / month	30,000 Baht / month
- Executive Director	None	None
<u>Audit Committee</u>		
- Chairman	100,000 Baht / month	<u>50,000 Baht / month</u>
- Director	30,000 Baht / month	30,000 Baht / month
<u>Nomination and Remuneration Committee</u>		
- Chairman	30,000 Baht / month	30,000 Baht / month
- Director	20,000 Baht / month	20,000 Baht / month
- Executive Director	None	None
<u>Investment Committee</u>		
- Chairman	30,000 Baht / month	30,000 Baht / month
- Director	20,000 Baht / month	20,000 Baht / month

<b>Director's remuneration</b>	<b>2024</b>	<b>2025 (Proposed year)</b>
- Executive Director	None	None
<u>Corporate Governance and Sustainability Committee</u>		
- Chairman	30,000 Baht / month	30,000 Baht / month
- Director	20,000 Baht / month	20,000 Baht / month
- Executive Director	None	None
<u>Risk Management Committee</u>		
- Chairman	30,000 Baht / month	30,000 Baht / month
- Director	20,000 Baht / month	20,000 Baht / month
- Executive Director	None	None
Other Remuneration	None	None

Note: 1. Actual remuneration of the Board of Directors in 2024 was Baht 9,091,667  
2. Executive Director shall not receive the monthly remuneration

### **Opinion of the Board of Directors**

The Board of Directors considered the recommendation of the Nomination and Remuneration Committee, which has carefully considered the matter by taking into account the various factors such as role and responsibility, knowledge, capabilities, experience and the current performance as well as the preference of the Company to drive business growth compared to other companies in the same industry. The Board of Directors considered the remuneration of the Board of Directors according to the policies, criteria, and the process of proposing remuneration, and resolved to propose to the 2025 Annual General Meeting of Shareholders to consider and determine the directors' remuneration of the year 2025 for supporting the performance of the directors for the sake of increasing the Company's value sustainably, by proposing the yearly directors' remuneration at the amount not exceeding Baht 8,000,000 (Eight million Baht).

### **Votes Required**

This agenda shall be approved by the shareholders' meeting with a vote of no less than two-thirds (2/3) of the total number of votes of shareholders present at the Meeting.

## **Agenda 8 Consider other matters (if any)**

### **Objectives and Rationale**

According to Section 105 of the Public Limited Company Act B.E. 2535 (and its amendment), which stipulates that when the Shareholders' Meeting completely considered the agendas specified in the notice of meeting, the shareholders holding shares amounting to not less than one-third of the total number of shares sold may request the Shareholders' Meeting to consider other matters in addition to those specified in the notice of meeting.

### **Opinion of the Board of Directors**

The Board of Directors opines that the Company should designate this agenda to allow the shareholders to raise any inquiries (if any) and/or for the Board of Directors to answer any questions of or clarify any matter to the shareholders. However, there should not be any other matters to be considered by the Meeting in this Agenda so as to comply with the Principles of Good Corporate Governance for Listed Companies and the Annual General Shareholders Meeting Assessment requiring that the Meeting should consider only the matters notified in advance for fairness to all shareholders.

All shareholders are cordially invited to attend the Annual General Meeting of Shareholders for the year 2025 on **Friday 25 April 2025 at 15.00 hrs. via electronic meeting**. The registration will start at 13.00 hrs. onwards. In case the shareholder is unable to attend the Meeting in person. The shareholder can grant a proxy by filling in and signing the proxy form which was delivered to all shareholders together with this invitation letter or the shareholders can download the proxy form from the Company's website at [www.nrinstant.com](http://www.nrinstant.com) by choosing to use only one type as specified. The shareholders can grant the Company's independent directors as proxy. Further, profiles of the Independent Directors proposed by the Company to act as Proxy of Shareholders are illustrated in Attachment 6.

Providing personal data protection for shareholders and their proxy holders is our primary concern. In assurance that the Company will protect and treated shareholders personal data in compliance with the Personal Data Protection Act BE 2562 (2019), the Company establishing the Privacy Notice for the Annual General Meeting of Shareholders for your acknowledgement of the details of the processing, collecting, use and disclosure that may be arising as indicated in attachment 12.

The Company kindly requests for the shareholders' cooperation to submit the proxy forms, the registration documents and the form for submitting question in advance to the Company **within 18 April 2025** via the following channels at the Company's address as follows:

- via email: [IR@nrinstant.com](mailto:IR@nrinstant.com) or
- via postal mail:  
Investor Relations Department  
NR Instant Produce Public Company Limited  
518/5, 6<sup>th</sup> Floor Maneeya Center Building, Ploenchit rd., Lumpini, Pathumwan, Bangkok 10330

The Company would like to request all shareholders to study and follow the instructions, registration process, appointment of proxy and supporting documents for registration to attend the Meeting according to Attachment 7 and Guideline for attending the Annual General Meeting of Shareholders for the year 2025 through electronic meeting according to Attachment 9. If shareholders or proxy holders have any questions, opinions or suggestions, kindly send those queries to the Company in advance using the form per Attachment 11. The

Company shall collect the questions received in advance and relating to the voting agendas and address in the Meeting.

The Company truly appreciates your understanding and looks forward to your kind cooperation.

Yours Sincerely,

Dr. Dhas Udomdhammabhakdi  
Chairman of the Board  
NR Instant Produce Public Company Limited

Company Secretary

Tel: 064-650-5164

**Remarks:**

1. From 30 October 2024 to 31 December 2024, the Company invited Shareholders to propose the agenda for the 2025 Annual General Shareholders' Meeting. It appears that no shareholders have proposed an agenda for the Meeting. In addition, from 30 October 2024 to 31 December 2024, the Company offered an opportunity to shareholders to nominate any qualified candidates to be elected as directors of the Company. Details were published on the website of the Company and news disclosure channel of the Stock Exchange of Thailand. After the said period, there was no director candidate nominated by shareholders.
2. The Minutes of the 2024 Annual General Meeting of Shareholders held on 24 April 2024 was made available on the Company's website dated 7 May 2024, for revision or correction until 7 June 2024. There was no revision or correction by Shareholders. As a result, it is regarded as certification of the Minutes of the Shareholders' Meeting from the Shareholders.
3. The Company posted this invitation to attend the 2025 Annual General Meeting of Shareholders, including all attachments and proxy forms on the Company's website ([www.nrinstant.com](http://www.nrinstant.com)) on 4 April 2025.
4. The Shareholders who are entitled to attend the Annual General Meeting for the Year 2025 are those whose names are listed on the Record Date fixed by the Company on 1 April 2025